Company Registration Number: 10253931 (England & Wales)

Whinless Down Academy Trust (A company limited by guarantee)

Annual report and financial statements

For the year ended 31 August 2020

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Reference and administrative details

Members

Mrs Rhian Potts

Mrs Patricia Sterling (resigned 31 July 2020)

Mrs Claire Jones Mrs Alison Mackintosh

Mr Anthony Welch (appointed 6 February 2020)

Trustees

Mrs Alison Mackintosh, Chair of Trustees Mrs Michelle Noden (resigned 6 February 2020) Mrs Carol Rayfield (resigned 31 July 2020)

Mrs Patricia Sherling, Vice Chair

Mrs Anne Siggins, Executive Head Teacher

Mrs Victoria Smith Mr Michael Ashley

Mrs Kathy Howell (resigned 6 February 2020)

Mr David Mellon

Company registered

number

10253931

Company name

Whinless Down Academy Trust

Principal and registered Priory Fields School

office

Astor Avenue Dover

Kent **CT17 0FS**

Senior Management

Team

Mrs Anne Siggins, Executive Head Teacher

Mrs Michelle Noden, Academy Business Manager

Mrs Helen Seeley, Head of School, Priory Fields School (Resigned April 2020)

Miss Rachel Appleby (Suckling), Head of School St Martin's

Miss Kelly Brown, Head of School Vale View

Mrs Shara Lulu (Wheeler). Assistant Headteacher, Priory Fields Mrs Helen Thompson, Assistant Headteacher, St Martin's Mrs Sarah Harris, Assistant Headteacher, Vale View Mrs Ruth Bishop, Early Years Leading Practitioner

Independent auditors

Kreston Reeves LLP **Chartered Accountants** Statutory Auditor 37 St Margaret's Street

Canterbury Kent CT1 2TU

Bankers

Lloyds Bank plc

25 Gresham Street London

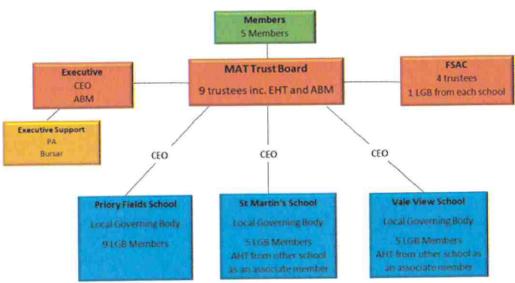
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Trustees' report For the year ended 31 August 2020

The Trustees present their annual report together with the financial statements and auditors' report of the charitable company for the period 1st September 2019 to 31 August 2020. The Annual Report serves the purposes of both a trustees' report, and a director's report under company law.

The trust operates 3 primary academies for pupils aged 4 to 11 in Dover Kent. Priory Fields School has been part of the Priority School's Building Project and the new build was completed in September 2018 when the school transferred from the old building into the new one. Vale View requested to join the Academy and this was achieved in January 2018. Its academies have a combined pupil capacity of 896 and had a roll of 782 pupils in the main school and 43 pupils in the Nursery in the school's autumn census 2020.

WDAT Governance Structure



The LGB is a local committee of the Trust Board and are non-decision making (expect for the items delegated to them in the Delegation of Function) committee representing the interests of the individual schools within the WDAT.

Structure, Governance and Management

Constitution

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association dated 28 June 2016 are the primary governing documents of the Academy Trust.

The Trustees of Whinless Down Academy Trust act are also the directors of the charitable company for the purposes of company law. The charitable company is known as Whinless Down Academy Trust.

The Academy Trust also trades under the individual names of each school within the Multi-Academy Trust;

- Priory Fields School
- St Martins School
- Vale View School

Details of the Trustees who served during the period are included in the reference and administrative details on page 1.

Trustees' report (continued)
For the year ended 31 August 2020

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member as required in the Academy Trust's Funding agreement and memorandum and Articles of Association.

Trustees' Indemnities

Trustees benefit from indemnity insurance to cover the liability of the Trustees which by virtue of any rule of law would otherwise attach to them in respect of any negligence, default or breach of trust or breach of duty of which they may be guilty in relation to the Academy Trust. The Academy Trust has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where a UK government funds cover losses that arise. This scheme protects the Trustees and officers from claims, arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10 000 000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

Principal Activities

The Academy's main objective is to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing, by establishing, maintaining, carrying on, managing and developing the schools within the Trust. This is achieved by offering a broad and balanced curriculum within settings and providing an ethos where everyone is able to achieve, feel valued and safe and secure.

Method of Recruitment and Appointment or Election of Trustees

Members

In accordance with the adopted Articles of Association, the Members of the charitable company comprise the signatories to the Articles of Association and any person appointed under Article 15A. The Members may agree by passing a special resolution to appoint such additional Members as they think fit and may unanimously (save that the agreement of the Members(s) to be removed shall not be required) in writing agrees to remove any such additional Members.

Trustees

The management of the Whinless Down Academy Trust is the responsibility of The Trustees, who are appointed, elected or co-opted under the terms of the Articles of Association. The Articles of Association require the appointment of at least three Trustees and is not subject to any maximum. The Members can appoint up to 9 Trustees. The Trustees delegate a number of functions to the Local Governing Body of each academy via the Scheme of Delegation.

When a vacancy arises, the Members and Trustees seek to make an appointment of Trustees which is determined by their interest in the work of the charity, eligibility and personal competence and to ensure the Trustee body has the breadth of skills and knowledge necessary to advance the Academy in all areas. This helps maximise the skills and attributes to enable the Board to comprise of appropriately qualified and experienced Trustees. A similar approach is taken at Local Governing Body level, where elections may be held in order to gain representative parental and staff views. The Board has no elected Parent Trustees as provision for Parent Governors has been established with the appointment of at Local Governing Body level.

The Board of Trustees is made up of 6 trustees:

- Five Co-opted Trustees
- The Executive Headteacher
- (Parent representation is provided on the Local Governing Body)

Trustees' report (continued)
For the year ended 31 August 2020

Policies and Procedures Adopted for the Induction and Training of Trustees and Governors

The Trustee body and Executive Headteacher believe that it is essential that all directors and governors receive an appropriate induction process. This would include a tour of the academy and a chance to meet staff, pupils, the Head of Schools and the Chair of the Board with a view to ensuring the Trustee has good understanding of the Academies vision and values and the day to day operation. All Trustees and LGB Members are required to complete a Skills audit to enable the board to identify training needs and gaps within our skills base.

Although no formal training programme exists for the Trustees within the Trust they are allocated a 'Buddy' for support. Trustees are encouraged to participate in training programmes, through participation in appropriate and relevant training courses arranged by the Trust. A comprehensive training package for all levels of governance had been organised with our Kent MAT Alliance Colleagues (KMA) but unfortunately COVID 19 lockdown halted it. Training that has taken place over the year however, includes, ISDR training, Safeguarding Training, understanding data and the Chair successfully completed the Training for Chairs provided by the National Governance Association (NGA I) and the Clerk to the Trust and LGBs have has successfully completed the NGA clerk training last year. Annual review with our Kent MAT Alliance colleagues ensures the opportunity to share good practice and issues that have arisen and to support solution finding.

We see training and development of Trustees and Governors as an important requirement to ensure they are able to undertake their duties which will lead to more effective governance. As part of the KMA (Kent MAT Alliance) both Trustees and Governors are able to access training programmes provided by the KMA, they also attend Local Authority briefings and training sessions as appropriate.

The Trust has a comprehensive policy schedule which ensures that policies are reviewed in a timely manner. Statutory policies are available on the Whinless Down Academy Trust website which is also linked to each of the schools own websites and a range of other policies are also available both on the website and via the school office.

Organisational Structure

The management structure of the academy consists of four levels: The Members The Whinless Down Academy Trust Board, The Finance and Strategic Audit Committee (FSAC), The Local Governing Bodies and the Academy Executive and Leadership Teams.

The members have a similar role to shareholders of a company limited by shares and their key roles and responsibilities can be found in the Academies Financial handbook.

The Board of Trustees role in the Academy Trust is essentially a strategic one acting on advice from the Executive Headteacher and other external monitoring bodies. The Board of Trustees are responsible for setting general policy, adopting an annual plan and budget monitoring for the Academies by the use of budget reports and making strategic decisions about the direction of the Whinless Down Academy Trust, capital expenditure, growth and senior staff appointments.

Trustees' report (continued) For the year ended 31 August 2020

The Board of Trustees has delegated the day to day management of the schools in the Trust to the Executive Headteacher. The key role of the Executive Headteacher is setting the strategic vision for the Trust, building its culture and the creation and development of teams that work in and across the Trust. The Board holds the Executive Headteacher to account.

The Trust Board delegate functions to the FSAC committee as per the Scheme of Delegation. They meet at least three times a year and are involved in the monitoring and preparation of the budgets for each school. They ensure that both internal and external audits are completed and actions are promptly addressed.

The Trust Board delegate functions to the Local Governing Bodies as per the Scheme of Delegation. They meet six times a year and are involved in the monitoring of standards, the quality of teaching and learning and personal development, behaviour and welfare. The Local Governing Body feed information to the Trustees via the Trustee with the relevant responsibility.

The Academy Executive and Leadership Team consists of Executive Headteacher, Head of Schools, Assistant Headteachers and the Academy Business Manager. These leaders control the Academy at school level implementing the policies laid down by themselves, the Local Governing Bodies or the Board of Trustees. As a group, the senior leadership team is responsible for the authorisation of spending within agreed budgets and the appointment of non-senior staff. Appointments for the post of Executive Headteacher and Academy Business Manager requires trustee's authorisation and the Heads of School, require the Local Governing Body's authorisation.

The Executive Headteacher is the accounting officer.

Arrangements for setting pay and remuneration of key management personnel

The Trustees will agree the salary level prior to the commencement of the recruitment process of a new Executive Headteacher. Trustees are required to review the Executive Headteacher's performance against previously set targets and to set new targets for the upcoming year. All pay increases must be linked to performance targets. This is delegated to a panel responsible for the Executive Headteacher's appraisal and they will be supported by an external consultant. The committee responsible for the Executive Headteacher's appraisal feeds back to the Trustees regarding any pay decisions having consulted with an external advisor.

The Whinless Down Academy Trust continues to follow the National Pay and Conditions for Teachers when setting pay and remuneration and for all leadership posts across the Whinless Down Academy Trust. Salary ranges are based on pupil numbers and the nationally agreed pay scales.

Heads of School pay is set using the formula within the pay and conditions document applicable at the time of appointment and within a range set by the Trust Board.

The Executive Head Teacher is required to review the Head Teachers performance, and the Academy Business Manager against previously set targets and set new targets for the coming academic year. The Executive Head Teacher may apply an inflationary increase and any discretionary increase as authorised by the Trustees. All pay increases must be linked to performance targets. The Executive Head Teacher feeds back to the Trustees regarding any pay decisions for the Head Teachers and the Academy Business Manager.

The Headteachers feeds back to the Local Governing Body on pay awards for all other staff,

Trustees' report (continued) For the year ended 31 August 2020

Trade union facility time

The Whinless Down Academy Trust does not have any employees who were relevant union officials during the period 1st September 2019 to 31st August 2020.

Relevant union officials

Number of employees who were relevant union officials during the relevant period	Full-time equivalent employee number
O Mentily the Land Addition of	0

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	 0
1%-50%	 0
51%-99%	0
100%	 0

Percentage of pay bill spent on facility time

	Lan	$\overline{}$
Provide the total cost of facility time	£0	
Provide the total pay bill	£00	
Provide the percentage of the total pay bill spent on	0	
facility time, calculated as:		
that a part of facility time - total nav hill x 180		

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours calculated as: (total hours spent on paid trade union activities by relevant union officials during the relevant period + total	0		
paid facility time hours) ×100		 	

Related Parties and other Connected Charities and Organisation

Owing to the nature of the Academy Trust's operations and the composition of the Board of Trustees being drawn from a cross section of the local and wider community, transactions may take place with organisations in which a Trustee has an interest. In the event of any transactions involving such connected organisations, interests are declared and transactions conducted at arm's length and in accordance with the Academy Trust's financial regulations and normal procurement procedures.

Whinless Down Academy Trust is a member of the Kent MAT Alliance (KMA) which facilitates strong peer to peer working arrangements across all roles within the Trust which provides a greater level of school-to school, trust to trust support and external scrutiny.

Opportunities to be involved in the Deal Festival for Music benefits the pupils in performing and listening to a range of musical activities which is supported by Peter Cook our external music provider (Big Bash Company).

Trustees' report (continued)
For the year ended 31 August 2020

Objectives and Activities

The main objective of the Academy during the period ended 31st August 2020 are summarised below:

Objects and Aims

The principal object of the Academy is specifically restricted to the following; to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing schools offering a broad and balanced curriculum.

The goal of the Whinless Down Academy Trust is to improve the quality of education provided to all children in all schools within the trust. The schools within the Trust use each other as a resource to:

- Improving the quality of teaching and learning
- Improving the quality of leadership
- Improving the breadth of curriculum opportunities

These will lead to our ultimate goal: To improve and sustain the best Educational Outcomes for Primary Aged Children in our local communities.

The Trust values children's wellbeing and their education above all else, and puts the needs of children at the centre of its decision making.

The Whinless Down Academy Trust is a multi-academy Trust of three primary schools based in Dover Kent. The Trust was founded in August 2016 and believes that it is leading the way in the pursuit of excellence. The Trust's values of aspiration, happiness, courage, collaboration, imagination and empowerment are recognised and appreciated throughout the Trust and by each school community.

Learning is at the centre of our pedagogy. We firmly believe learning is a partnership and that through working collaboratively we will achieve the highest outcomes for all. We believe that every child is unique and ensure that learning experiences are tailored to meet the needs of individual children. We pride ourselves on providing the highest quality learning experiences ensuring learning is fun, practical and engaging. Children are enthusiastic, motivated independent learners. They feel safe, valued and included and are aspirational about their futures. The main objective of the Academy during the period ended 31st August 2020 are summarised below;

Objectives, Strategies and Activities

The vision is for all Academies within the Trust to provide an education that prepares each and every child well for the next stage of their learning journey which in turn will ensure success throughout their adult life. To realise this The Whinless Down Academy Trust will be:

For Pupils:

- Committed to provide all pupils with a first-class learning experience.
- Provide the very **best start** for children beginning their learning journey at 2,3,4,or 5.
- Prepare pupils fully for their future learning journey and life.
- Committed to providing a quality first education for pupils in our local area.
- Committed to improving the life chances of every child with whom they work.
- Committed to ensuring that all children without fear of discrimination will be able to achieve success, feel safe, lead a healthy lifestyle and accomplish beyond original expectations.
- Committed to provide a wide range of sporting, cultural, musical and artistic experiences as well as an
 absolute understanding of the core skills.

Trustees' report (continued) For the year ended 31 August 2020

Parents and Careers:

- Build and work in partnership in order to fully support children and their families.
- To put context and needs of individual families at the centre of our understanding.
- To develop opportunities for adult learning and support.

Staff:

- Committed to developing school leaders ensuring the highest quality leadership systems that work on drawing expertise across the Academy Trust and wider educational establishments.
- To ensure Continued Professional Development supports staff in becoming even better practitioners.
- Place collaborative working practices at the centre of our development programme.
- Ensuring staff well-being is high and supported when it is not crucial to secure good learning
 opportunities for pupils.
- To know and understand each colleague as more than just a member of staff.

Supporting Others:

- To offer support to like-minded schools who may be experiencing difficulties.
- To open the school to visitors wishing to see good and innovative practice.

Trust Development

- To welcome and in-corporate like-minded schools into the Whinless Down Academy Trust providing local schools for local children.
- To seek out productive partnership with Teacher Training Providers, Local charities, business and other schools.

The Whinless Down Academy Trust values diversity and seeks to give everyone an equal chance to learn, work and live free from discrimination or prejudice. We will work together to develop the potential of all pupils across all areas of learning, social, moral and cultural experiences and opportunities.

Pupils will be happy and motivated by the wider curriculum experienced at school. They will become independent learners, aware of how to learn and to manage their emotions to maximise their own learning experiences enabling them to face challenge and difficulty and improving their cultural capital.

All staff will have the opportunity to develop further as self-directed, reflective learners, through working collaboratively with others to enhance their own expertise and to work on their own initiative. Through their passion and research, teachers will enthuse and inspire others to explore new ideas.

Over the next three years the Whinless Down Academy Trust will focus on the following key objectives.

- Standards in basic skills
- Pedagogy that ensures that learning is progressive, linked and sustained.
- Mental health and well-being for all staff and pupils.
- Developing further our community links
- Growth opportunities.

Public Benefit

The Trustee's confirm that they have referred to the guidance contained in the Charity Commission's general guidance on Public Benefit when reviewing the charity's aims and objectives and in planning future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The Trust runs a Multi-Academy Trust for pupils in the nursery and primary phase (2-11) aspiring towards the highest possible standards for approximately 800 main stream pupils and 40 Nursery Pupils. The schools within the Academy Trust are situated in the centre of Dover which has high social deprivation and many pupils are at the early stages of learning English.

Trustees' report (continued) For the year ended 31 August 2020

The Academy aims to contribute benefit to the local community and has supported various community events during the year including the following;

- A range of local and national Charity events with donations going to, Race for Life, End Polio, NSPCC Shout campaign, lifeboat, Children In Need, Porchlight, Age UK, Wildlife Trust, Dover Foodbank The Poppy Appeal, Christmas Jumper Day
- Our Christmas and Summer Fairs are are open to the local community and stalls are available to sell a
 variety of gifts and produce. (Unfortunately the Summer Fair was affected by Lockdown and wasn't able
 to go ahead.)
- Opportunities for pupils to participate in a range of sporting opportunities through The Dover School Games.
- The MAT is part of the Kent MAT Alliance (MAT) which enables all staff to benefit from professional development, the sharing of good practice, providing support mechanisms when required and through moderations and monitoring activities.
- Links with local churches to support community events such as coffee mornings, carol concerts and harvest festivals.
- Age UK weekly visits, Priory Panthers
- Pupils lay Poppy Wreaths at the Memorial in the town centre.
- Music events Canterbury Pageant, Bold As Brass Project, Harmonia Choir for new Dementia village.
- The MAT supports many local activities organised by a range of different organisations including, The Astor Dance Festival, Christmas singing to the Aged, Music in the Town hall and the Local 'Switch On' event.
- The Academy offers a Holiday Sports Camp for pupils.
- During Covid weekly family guizzes took place via Virtual means.

(Unfortunately, due to COVID 19 Lockdown many of our usual charity and social events were curtailed. We are seeking to find ways in which to continue to offer opportunities for our pupils for the coming year.)

The Trust adopts the admission policies of the Local Education Authority in which it works. For full details see the individual school websites.

Trustees' report (continued)
For the year ended 31 August 2020

Strategic Report

Achievements and Performance

Due to the COVID 19 pandemic there were no statutory assessments to report on.

During the COVID 19 pandemic the Whinless Down Academy Trust were open throughout the pandemic for those children for critical workers and to support our more vulnerable families. Additionally, our vulnerable families were rung weekly via our pastoral support team ensuring that we kept in touch and were able to offer support where it was required. We worked with other colleagues from other agencies to ensure support was given where and when needed. Parents were pleased with the contact made by staff and felt they were well supported. Although using the national voucher scheme for providing free school meals for pupils when parents were struggling with technology or having money issues were able to act quickly to provide food parcels to ensure children did not go hungry.

We opened for children in Years 1 and 6 and the EYFS from June 1st and then extended that for our year 3 and 5 children at the end of June. We had a good uptake and children were pleased to be returning to school. We provided transition sessions for all year groups to enable them to get to know their new teachers and for the new teachers to get to them. This worked well with many children accessing the sessions.

We continued to provide learning throughout the pandemic and children were able to access learning from a variety of platforms including Pearson's Bug Club, Purple Mash and Times Tables Rockstars. Teachers were able to keep track of learning via the platforms and were able to set new tasks and activities as children completed 'set' tasks. Additionally, teachers made personal phone calls to the children and families and parents informed us that made a big difference to their children.

The impact of COVID 19 on pupils cannot be fully assessed until after the pandemic and pupils are experiencing a return to more usual times. For some pupils' mental health and well-being has been affected by the pandemic, removing structure and routines from some pupils lives causes stress and anxiety and this has been seen since their return. Good pastoral support programmes and working with parents will help provide the support needed by pupils. Although there is a loss of learning the Trust are implementing a range of interventions and support to help pupils catch up. Extra tuition both in school and out of school is being provided and good assessment procedures are enabling teachers to identify both loss and missed learning to focus the interventions upon. Class teaching is being adapted to revisit and capture prior learning to enable pupils to access new learning more easily.

Pupils enter the Schools from a wide range of social, cultural and economic backgrounds; All Schools pride themselves on being inclusive Schools.

Trustees' report (continued)
For the year ended 31 August 2020

Prior to lockdown, to ensure that standards are continually raised the Trust operates a programme of internal and external reviews of curriculum areas and standards of teaching. This is externally quality assured through a rigorous monitoring programme with our external partners who include educational consultants and headteachers and leadership teams from other schools. Results often reflect the high mobility and are cohort specific.

Both St Martins and Priory Fields Schools were inspected in the 2018-2019 academic year and were graded as good schools. Vale View Inspection window opens from January 2020 when the school will have been part of the Whinless Down Academy Trust for a period of two years.

Going Concern

After making appropriate enquiries, The Board of Trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Although there is a small loss of income through the lettings at Vale View this will not have any significant impact as the school has a healthy budget and reserves.

Key Financial Performance Indicators

The Trustees are of the opinion that the following are key financial performance indicators for the Trust:

- Percentage of income received from the Education and Skills Funding Agency (ESFA) spent on teaching staff and total staff costs being 76%
- Pupil numbers which leads directly to the ESFA funding level, and;
- General funding expenditure.

Financial Review

Most of the Academy's income is obtained from the Education and Skills Funding Agency (ESFA) and the Local Authority in the form of recurrent grants, some of which are restricted to particular purposes. In addition, the schools receive funds through lettings and funds raised by parents. The budgets for the schools are prepared by the FSAC and approved by the Trust Board. The budgets reflect the priorities of each school and The Trust. The financial position of each school is monitored by the Board's Finance Strategic and Audit Committee and thereafter the Trustee Board. The financial policies and procedures which have been approved by the Trustees comply with the Academies Financial Handbook and are implemented by the Trust and the schools.

When the accounts are consolidated, there is an overall deficit of £176,100. This is following an actuarial valuation of pension deficit figure for the local government pension service of £2,994,000.

A loan of £250,000 from KCC was transferred to the Academy on conversion to contribute to additional facilities as part of the PSBP for Priory Fields and is currently held in a 'short-term' investment bank account in preparation for the commencement of the repayment schedule. Repayments for the loan commenced in August 2016 which is reducing the capital borrowed and will continue to do so to a period of 10 years.

Reserves Policy

The Academy aims to maintain a level of reserves sufficient to provide a buffer against future funding uncertainties and to provide a fund to pay for any unexpected or unplanned for asset or maintenance need. The Trust will always ensure that they stay within the EFSA guidelines on levels and appropriate use of reserves.

The Trust's level of free reserves (total funds less the amount held in fixed assets and restricted pension funds) at the end of 31st August 2020 is £699,268. This includes restricted funds of £185,886.

Trustees' report (continued)
For the year ended 31 August 2020

Investment Policy

Investments must be made only when approved by the Trustees. The Trustees' current policy is to invest surplus funds in low risk short term bank deposits that are easily accessible.

Principal Risks and Uncertainties

The Governors have assessed the major risks to which the Academy is exposed, in particular those relating to teaching, provision of facilities and other operational areas of the Academy and its finances. Appropriate systems, policies, procedures and controls have been put in place so as to ensure that the various risks do not impact adversely on the Academy's operations including any operational procedures and internal financial controls. Appropriate insurances are in place.

The principal Risks to the Whinless Down Academy Trust have been identified as:

- Failure to achieve the highest quality standards for children. In order to mitigate this risk Trustees ensure high quality recruitment and appraisal systems for all staff. Rigorous monitoring and accountability systems identify concerns promptly allowing for rapid interventions and swift actions to make the required changes.
- 2) Pupil numbers particularly should the EU Migrant Workers return to their homelands following Brexit. The Trustees are aware of fluctuations in pupil numbers and the ratios of teachers to pupils and regular reports ensure that these are kept within the parameters to prevent any future financial difficulties.
- Maintenance budget for St Martin's School Trustees are aware of the age of building and the need to ensure that a quality first education can be provided in a building designed for a 19century system. Regular site walks and a maintenance programme support the upkeep. Application for CIF funding to be initiated in a timely manner should major works be required.
- 4) Maintenance budget for Vale View School Trustees are aware of the mechanical issues at Vale View as highlighted in the Conditions survey Application for CF funding to be initiated in a timely manner.
- 5) Health and Safety issues for Vale View School Poor learning accommodation from a 20 year old mobile
- 6) The effect of changes to future funding methodologies and general reductions in educational budgets. The Trustees produce and maintain budgets on a regular basis so that should any anticipated funding shortfalls occur suitable plans can be put in place to mitigate their effect.
- 7) The recruitment and retention of Local Governors with the necessary skills for the role.
- 8) Management effectiveness within school affected by loss of key staff.
- 9) Technological risks from outside organisations particularly around GDPR.

Trustee and Governor drives are to be implemented to recruit Trustees and governors with the required skills to ensure levels of governance is good and to ensure segregation of roles.

A publicity drive with publications redesigned in line with Trust brand to be explored using publicity videos, new prospectus and other publications. These to be shared on our websites, at parent events and where there is school or Trust presence.

Fundraising

All Schools within the Whinless Down Academy Trust engage in local fund-raising activities such as Christmas and Summer Fairs and activities initiated by the school council. This is complemented with several national events such as Children in Need, Red Nose Day and Christmas Jumper Day. Engagement for parents is voluntary which ensures there is no expectation that parents will contribute if they prefer not to or have hardship problems, this does not preclude pupils from participating. Monies collected are carefully monitored and counted conforming to standards to ensure that there is a rigorous process for collection and distributing as required. Receipts for monies donated are always received and displayed; this is also announced in the individual schools' newsletters. The Trust does not work with any commercial participators or professional fundraisers. At Vale View the process of fundraising is managed by a parent, teacher association and documentation is in place to ensure that the process is as rigorous as the internal systems. Fund Raising is monitored by the Trustees.

Trustees' report (continued)
For the year ended 31 August 2020

Streamline Energy and Carbon Reporting

As the Trust has not consumed more than 40,000 kWh of energy in this report period, it qualifies as a low energy user under these regulations and is not required to report on its emissions, energy consumption or energy efficiency activities.

Plans for Future Periods

The Trust is now beginning to plan to grow but is at the early stages of consideration. The Trust is beginning to consider becoming a sponsor academy, but the COVID 19 Pandemic has impacted upon the capacity to develop this further. It is hoped that this can be reviewed later in the 2020-2021 academic year.

The Executive Headteacher provides the Trustees a strategic plan for the whole Trust and these are linked to the individual school's improvement plans.

The Senior Leadership Team of the Academy Trust provides all Trustees with a copy of each of the individual school's Improvement Plan which is a working document with seasonal milestones and Key Performance Indicators for the Trustees to benchmark against their own strategic plans for each school within the Multi-Academy Trust enabling them to assess achievements and next steps.

Each of the schools knows their strengths and areas of development based on continual self-assessment and the School Improvement plans are developed through the self-assessment process. Individual subject leaders assess their outcomes and plan developments accordingly.

The Trust will continue striving to improve the levels of performance for all its pupils at all levels and continue to prepare pupils for the next steps in their learning journey.

The culture is one of openness and senior staff, teaching staff and support staff is clear about the need to collaborate and commit to their own professional development.

Funds held as Custodian Trustee on behalf of others

The Academy Trust does not hold such funds.

Political donations

The Academy does not receive any political donations.

Provision of information to auditor

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Trustees' report (continued)
For the year ended 31 August 2020

Auditors

The auditor, Kreston Reeves LLP, has indicated its willingness to continue in office. The Trustees will propose a motion re-appointing the auditor at a meeting of the Trustees.

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 3 December 2020 and signed on its behalf by:

Mrs Alison Mackintosh

Chair of Trustees

Governance Statement

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Whinless Down Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of Trustees has delegated the day-to-day responsibility to the Executive Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Whinless Down Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The board of Trustees has formally met 5 times during the year and had a Trust wide meeting including LGB. Financial oversight of funds was maintained by the Board with a Finance, Strategy and Audit sub-committee.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Mrs Alison Mackintosh, Chair of Trustees	5	5
Mrs Michelle Noden (Resigned 06/02/2020)	2	2
Mrs Carol Rayfield (Resigned 31/07/2020)	4	4
Mrs Patricia Sherling, Vice Chair	5	5
Mrs Anne Siggins, Executive Head Teacher	5	5
Mrs Victoria Smith	2	5
Mr David Mellon	2	5
Mrs Kathy Howell (resigned 06/02/2020)	1	2
Mr Michael Ashley	4	5

We have three vacancies on the Trust Board.

Although improved over the year, The Board are aware that the separation of duties between the Trust and Local Governor committees requires further work to strengthen the governance structure and this is still an aim for the coming year. The Board are aware of the skills required for the Board and are resolute to ensure that any appointment to the Trust Board will only be selected if the necessary skill set is evident. It is the continued recruitment of highly skilled Trustees that will support the development of the Trust.

The Board sought to enhance communication across the governance groups and hosted an annual governance conference with collaboration across all of the governance groups to share and discuss the values, vision and strategic direction of the Trust and each of the individual Academies. The three core functions of governance is highlighted in each Trustee meeting and mapped to the roles and responsibilities documents. Each School's Local Governing Body have link Trustees to enhance clarity.

Governance Statement (continued)

Governance (continued)

Governance Statement Reviews:

The Trust Board uses the Competency Framework for Governance Matrix to ensure that we are able to
provide appropriate training and to recruit Trustees with skills that have been highlighted as requirement
or desirable by the Trust Board.

The roles and responsibility document ensures that all levels of governance are aware of their roles within the Trust structure. This is supported with the delegation of functions document which specifies both the

statutory and non-statutory duties.

A comprehensive Review with two other MATS using the MAT Development Programme resource has helped identify both the strengths and the areas that the MAT needs to improve. The process involved the Chair of the Trust, the Academy Business Manager, the Clerk, The Executive Headteacher through a thorough and rigorous programme and this has been shared with all Trustees.

The Clerk to the Trust Board and the Clerks to the Local Governing Body Committees have successfully

completed the clerk's National Training programme.

The **Finance Strategy and Audit Committee (FSAC)** is a sub-committee of the Trust Board and with Members from the LGB. Its purpose is to:

To act and monitor all aspects of finance, audit and premise, including health and safety.

To Prepare and set the Budget for the schools within the MAT.

 To monitor expenditure and income in line with set budget and school priorities as agreed within the individual school improvement plans.

 The school monitors the budget monthly and this is shared with both the finance trustee and the chair of the Trust Board

 To challenge decisions and agree procurement routes through the consideration of competitive quotations and tendering process ensuring Best Value.

To Benchmark school performance (both financial and academic) with local and national data and with

 To be strategic in future planning and to assess potential risks to enable both sustainability and to plan for any funding implications.

Direct the Trust's programme of internal scrutiny, report to the Board of Trustees of the Trust's financial controls and risk management.

During the year the Finance Strategic and Audit Committee had 3 meetings:

Trustee	Meetings attended	Out of a possible
Alison Mackintosh Patricia Sherling Mike Ashley Carol Rayfield (Resigned 31/07/2020) Stacey Wells Anne Siggins* Michelle Noden (Resigned from 06/02/2020)* Kathy Howell (Resigned 06/02/2020)	3 2 2 2 2 2 2 3 board 1	3 3 2 3 2 3 1
Vicky Smith	1	3

^{*} except when the meeting is in 'Audit' mode, when they are considered in attendence only.

Governance Statement (continued)

Review of value for money

As accounting officer, the Executive Headteacher has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

- Applying the principles of Best Value through challenging, comparing, consulting and competing.
- Using our own MAT Catering
- Purchasing ICT solutions across all schools.
- Using ICT staff/premises staff/sports coaches/EYFS lead to support across all schools
- Improved Procurement through the membership of KMA (Kent MAT Alliance)
- Sharing Resources such as the Mini-Buses
- Working in teams to reduce the workload of staff.
- Regular resource audit to ensure purchases are 'need based.'
- Delivering CPD opportunities across all schools in the MAT and providing small group opportunities for individuals – reducing the cost involved in attending courses.
- Recruitment of a KS2 leader of learning to support all areas of curriculum, pedagogy and support programmes

Areas that could be improved upon would include;

- Explore and generate additional and reliable income streams
- Develop an ICT Strategy that supports future plans and supports financial budgeting.
- Explore how the back office could be more efficient using central staff.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Whinless Down Academy Trust for the reporting period 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Trust Board have reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The governing body is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the reporting period 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

Governance Statement (continued)

The risk and control framework

The company's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the governing body;
- regular reviews by the Finance, Strategy and Audit Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes.
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- · identification and management of risks;
- the use of Accountants for all internal audits.

The Board of Trustees has decided to employ Kreston Reeves LLP as internal auditor.

The Board of Trustees have decided to appoint Bishop Fleming for the year 2020-2021

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In the reporting period 1 September 2019 to 31 August 2020 two internal audits were completed. In particular the checks carried out in the current period included:

- testing of payroll systems
- testing of purchase systems
- testing of income systems
- · testing of control account/bank reconciliations
- testing of personnel systems and controls
- testing of Governance

The internal auditor has delivered the schedule of work as planned and any management actions identified in the areas under review have been followed up.

Governance Statement (continued)

Review of effectiveness

As accounting officer, The Executive Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditor;
- the financial management and governance self-assessment process:
- the finance section within the Trust Review with colleagues from KMA;
- the work of the executive managers within the company who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Financial Strategy and Audit Committee and to ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 3 December 2020 and signed on their behalf by:

Mrs Anne Siggins

Accounting Officer

Mrs Alison Mackintosh

Chair of Trustees

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Statement on Regularity, Propriety and Compliance

As accounting officer of Whinless Down Academy Trust I have considered my responsibility to notify the Academy Trust governing body and the Education Skills and Funding Agency of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the Academy Trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the Academy Board of Trustees are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the governing body and ESFA.

Mrs Anne Siggins Accounting Officer 3 December 2020

Statement of Trustees' responsibilities For the year ended 31 August 2020

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently:
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 3 December 2020 and signed on its behalf by:

Mrs Alison Mackintosh
Chair of Trustees

Independent auditors' Report on the financial statements to the Members of Whinless Down Academy Trust

Opinion

We have audited the financial statements of Whinless Down Academy Trust (the 'charitable company') for the Year ended 31 August 2020 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure for the Year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the company's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

Independent auditors' Report on the financial statements to the Members of Whinless Down Academy Trust (continued)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Other information includes the Reference and administrative details, the Trustees' report including the Strategic report, and the Governance statement. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Independent auditors' Report on the financial statements to the Members of Whinless Down Academy Trust (continued)

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness
 of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditors' report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent auditors' Report on the financial statements to the Members of Whinless Down Academy Trust (continued)

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Peter Manser FCA DChA (Senior statutory auditor)

Kreston Reeves LXP

for and on behalf of Kreston Reeves LLP Chartered Accountants Statutory Auditor Canterbury

4 December 2020

Independent Reporting Accountant's Assurance Report on Regularity to Whinless Down Academy Trust and the Education and Skills Funding Agency

In accordance with the terms of our engagement letter dated 23 October 2018 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Whinless Down Academy Trust during the Year 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Whinless Down Academy Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Whinless Down Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Whinless Down Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Whinless Down Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Whinless Down Academy Trust's funding agreement with the Secretary of State for Education dated 1 August 2016 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the Year 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Independent Reporting Accountant's Assurance Report on Regularity to Whinless Down Academy Trust and the Education & Skills Funding Agency (continued) Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the company's income and expenditure.

The work undertaken to draw to our conclusion includes:

- Reviewed the evidence used to support the Accounting Officer's sign off of the regularity statement
- Reviewed expenditure against specific terms of grant funding within the funding agreement
- Reviewed that grants have been applied for the purposes intended
- Confirmed that internal control procedures exist relating to expenditure incurred of cash and credit cards
- Confirmed items claimed on cash and credit cards are not for personal benefit
- Reviewed expenditure and considered whether any supplies are from related parties
- Reviewed Governance arrangements
- Considered whether other income activities are permitted within the Academy Trust's charitable objects
- Considered if borrowing agreements, including leases, have been made in accordance with the Academies Financial Handbook
- Confirmed that procurement and tendering procedures exist relating to expenditure and have been complied with.

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the Year 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Kreston Reeves LXP

Kreston Reeves LLP Reporting Accounting Chartered Accountants Canterbury

4 December 2020

Statement of financial activities (incorporating income and expenditure account) For the year ended 31 August 2020

	Note	Unrestricted funds 2020	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £	Total funds 2019 £
Income from:						
Donations and capital grants	3	3,259	-	193,675	196,934	273,192
Charitable activities	4	-	4,164,910	-	4,164,910	4,133,327
Other trading activities	5	70,547	-		70,547	-
Investments	6	366	-	-	366	644
Other income	7	105,894	-	-	105,894	92,321
Total income		180,066	4,164,910	193,675	4,538,651	4,499,484
Expenditure on: Charitable activities	9	-	4,457,231	257,520	4,714,751	4,586,922
Total expenditure		-	4,457,231	257,520	4,714,751	4,586,922
Net (expenditure)/ income		180,066	(292,321)	(63,845)	(176,100)	(87,438)
Transfers between funds	19	(51,579)	27,119	24,460	•	**
Net movement in funds before other recognised gains/(losses)		128,487	(265,202)	(39,385)	(176,100)	(87,438)
Other recognised (losses)/gains:						
Actuarial gains/(losses) on defined benefit pension schemes	26	-	158,000	-	158,000	(640,000)
Net movement in funds		128,487	(107,202)	(39,385)	(18,100)	(727,438)
Reconciliation of funds:						
Total funds brought forward		384,895	(2,700,912)	7,115,270	4,799,253	5,526,691
Net movement in funds		128,487	(107,202)	(39,385)	(18,100)	(727,438)
Total funds carried forward		513,382	(2,808,114)	7,075,885	4,781,153	4,799,253

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 31 to 57 form part of these financial statements.

Whinless Down Academy Trust (A company limited by guarantee) Registered number: 10253931

Balance sheet As at 31 August 2020

Fixed assets	Note		2020 £		2019 £
Tangible assets Current assets	14		7,115,504		7,184,527
Stocks Debtors Cash at bank and in hand	15 16	3,770 221,952 785,501		5,273 168,265 949,267	
Creditors: amounts falling due within one year	17	(218,248)		1,122,805	
Net current assets			792,975		598,371
Total assets less current liabilities			7,908,479		7,782,898
Creditors: amounts falling due after more than one year	18		(133,326)		(160,645)
Net assets excluding pension liability			7,775,153		7,622,253
Defined benefit pension scheme liability	26		(2,994,000)		(2,823,000)
Total net assets			4,781,153		4,799,253
Funds of the company Restricted funds:					
Fixed asset funds	19	7,075,885		7,115,270	
Restricted income funds	19	185,886		122,088	
Restricted funds excluding pension asset	19	7,261,771	•	7,237,358	
Pension reserve	19	(2,994,000)		(2,823,000)	
Total restricted funds	19	O PORTE VICTORIO NA SPECIAL PROPERTY CONTRACTOR AND AN ARCHITECTURE AND AR	4,267,771	Generalionas erakamera mengapia Edikan yang	4,414,358
Unrestricted income funds	19		513,382		384,895
Total funds			4,781,153	•	4,799,253

The financial statements on pages 28 to 57 were approved by the Trustees, and authorised for issue on 03 December 2020 and are signed on their behalf, by:

Mrs Alison Mackintosh

Chair of Trustees

Mrs Anne Siggins Accounting Officer

Statement of cash flows For the year ended 31 August 2020

	Note	2020 £	2019 £
Cash flows from operating activities			
Net cash provided by operating activities	21	27,351	238,466
Cash flows from investing activities	23	12,816	12,194
Cash flows from financing activities	22	(203,933)	(27,066)
Change in cash and cash equivalents in the Year		(163,766)	223,594
Cash and cash equivalents at the beginning of the Year		949,267	725,673
Cash and cash equivalents at the end of the Year	24, 25	785,501	949,267

The notes on pages 31 to 57 form part of these financial statements

Notes to the financial statements For the year ended 31 August 2020

1. Accounting policies

Whinless Down Academy Trust is a charitable company limited by guarantee and an exempt charity incorporated in England and Wales. The registered office is Astor Avenue, Dover, Kent, CT17 0FS. The principal of the academy trust is to provide a primary education for pupils that satisfies the requirements of the Education Act 2002.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the company, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Whinless Down Academy Trust meets the definition of a public benefit entity under FRS 102.

The academy trust's functional and presentational currency is Pounds Sterling.

The academy trust's financial statements are presented to the nearest pound.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the company has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the company's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

However, taking into consideration the UK Government's response and its continued support of schools, as well as the Academy Trust's own reserves and planning, the Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. The Trustees confirm that there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Notes to the financial statements For the year ended 31 August 2020

1. Accounting policies (continued)

1.3 Income

All incoming resources are recognised when the company has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of financial activities incorporating income and expenditure account on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the company has provided the goods or services.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Charitable activities

Expenditure on charitable activities are costs incurred on the academy's educational operations, including support costs and those costs relating to the governance of the academy appointed to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

Notes to the financial statements For the year ended 31 August 2020

1. Accounting policies (continued)

1.5 Taxation

The company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.6 Tangible fixed assets

Assets costing £5,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Premises leased from local authorities.

Land, buildings and playing fields occupied under 125 year leases from a local authority are recognised as fixed asset in the academy trust balance sheet at fair value.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following basis:

Long-term leasehold land Long-term leasehold property Plant and machinery

Not depreciated3% straight-line25% straight line33.3% straight line

Computer equipment Assets under construction

- Not depreciated

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

1.7 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

Notes to the financial statements For the year ended 31 August 2020

1. Accounting policies (continued)

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.11 Financial instruments

The company only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the company and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 16. Prepayments are not financial instruments. Amounts due to the company's wholly owned subsidiary are held at face value less any impairment. Cash at bank is classified as a basic financial instrument and is measured at face value.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 17 and 18. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to the company's wholly owned subsidiary are held at face value less any impairment.

1.12 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

Notes to the financial statements For the year ended 31 August 2020

1. Accounting policies (continued)

1.13 Pensions

Retirement benefits to employees of the company are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the company in such a way that the pension cost is a substantially level percentage of current and future pensionable payroli. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the company in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.14 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the company at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Notes to the financial statements For the year ended 31 August 2020

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Multi-employer defined benefit pension scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 26, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Tangible fixed assets

The Academy Trust has recognised fixed assets with a carrying value of £7,115,504 at the reporting date (see note 14). These assets are stated at their cost less provision for depreciation and impairment. The Academy Trust's accounting policy sets out the approach to calculating depreciation for immaterial assets acquired. For material assets the Academy Trust determines at acquisition reliable estimates for the useful life of the asset, its residual value and decommissioning costs. These estimates are based upon such factors as the expected use of the acquired asset and market conditions. At subsequent reporting dates the Directors consider whether there are any factors such as technological advancements or charges in market conditions that indicate a need to reconsider the estimates used.

Where there are indicators that the carrying value of tangible fixed assets may be impaired the Academy Trust undertakes tests to determine the recoverable amount of assets. These tests require estimates of the fair value of assets less cost to sell and of their value in use. Wherever possible the estimate of the fair value of assets is based upon observable market prices less incremental cost for disposing of the asset. The value in use calculation is based upon a discounted cash flow model, based upon the Academy Trust's forecasts for the forseeable future which do not include any restructuring activities that the Academy Trust is not yet committed to or significant future investments that will enhance the asset's performance. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well expected future cash flows and the growth rate used for extrapolation purposes.

Critical areas of judgment:

Lease commitments

The Academy Trust has entered into a range of lease commitments in respect of property, plant and equipment. The classification of these leases as either financial or operating leases requires the Trustees to consider whether the terms and conditions of each lease are such that the Academy Trust has acquired the risks and rewards associated with the ownership of the underlying assets.

Notes to the financial statements For the year ended 31 August 2020

2. Critical accounting estimates and areas of judgment (continued)

Multi-employer defined benefit pension scheme

Certain employees participate in a multi-employer defined benefit pension scheme with other Academy Trusts in the region. In the judgement of the Trustees, the Academy Trust does not have sufficient information on the plan assets and liabilities to be able to reliably account for its share of the defined benefit obligation and plan assets. Therefore the scheme is accounted for as a defined contribution scheme, see note 26 for further details.

Land and property

Long term leasehold land and property comprises land and property occupied on a 125 year lease granted from Kent County Council to the Whinless Down Academy Trust for use of the land and buildings at Priory Fields School, St Martin's School and Vale View Primary School.

3. Income from donations and capital grants

	Unrestricted funds 2020 £	Restricted funds - class ii 2020 £	Total funds 2020 £	Total funds 2019 £
Donations	3,259	8,180	11,439	7,034
Capital Grants	-	185,495	185,495	266,158
	3,259	193,675	196,934	273,192
Total 2019	7,034	266,158	273,192	

Notes to the financial statements For the year ended 31 August 2020

4. Funding for the Academy educational operations

	DEF/FCFA supplies	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	DfE/ESFA grants	3,261,831	3,261,831	3,269,684
	General Annual Grant (GAG)	702,527	702,527	661,945
	Other DfE/ESFA Grants	102,521	102,321	001,040
		0.004.000	2.064.259	3,931,629
	Other Government Grants	3,964,358	3,964,358	3,931,029
	Other Government Grants	200,552	200,552	201,698
	Other Government Grants	200,002	200,002	201,000
		4,164,910	4,164,910	4,133,327
		4, 104,510	4,104,010	1,100,027
5.	Income from other trading activities			
Ψ.				
		Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	Catering income	70,547	70,547	-
6.	Investment income			
		Unrestricted	Total	Total
		funds	funds	funds
		2020	2020	2019
		£	£	£
	Deals interest	366	366	644
	Bank interest	300		

Notes to the financial statements For the year ended 31 August 2020

7. Other incoming resources

				Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	Breakfast, afterschool club and	l photos		76,884	76,884	50,121
	School trips income			9,757	9,757	18,187
•	Other incoming resources			11,714	11,714	12, 4 11
	Parent pay top up			7,539	7,539	11,602
				105,894	105,894	92,321
8.	Expenditure					
		Staff Costs 2020 £	Premises 2020 £	Other 2020 £	Total 2020 £	Total 2019 £
	Activities:					
	Direct costs	2,986,801		142,959	3,129,760	2,975,870
	Support costs	808,862	171,859	604,270	1,584,991	1,611,052
		3,795,663	171,859	747,229	4,714,751	4,586,922
	Total 2019	3,503,999	248,829	834,094	4,586,922	
9.	Analysis of expenditure by a	ctivities				
			Activities undertaken directly 2020 £	Support costs 2020 £	Total funds 2020 £	Total funds 2019 £
	Expenditure		3,129,760	1,584,991	4,714,751	4,586,922

Notes to the financial statements For the year ended 31 August 2020

9. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Educational operations 2020 £	Total funds 2020 £	Total funds 2019 £
Staff costs	2,986,801	2,986,801	2,816,831
Educational supplies	142,959	142,959	159,039
	3,129,760	3,129,760	2,975,870
Analysis of support costs	 ·		
	Educational operations 2020 £	Total funds 2020 £	Total funds 2019 £
Pension finance costs	52,000	52,000	48,000
Staff costs	808,862	808,862	687,168
Depreciation	242,068	242,068	239,046
Other occupancy costs	121,400	121,400	165,059
Equipment and services	41,862	41,862	69,963
Maintenance of premises and equipment	45,740	45,740	51,576
Cleaning	12,919	12,919	29,891
Rates	10,138	10,138	16,194
Light and heat	39,817	39,817	43,437
Capital expenditure	15,452	15,452	14,798
Catering costs	102,432	102,432	147,671
Professional fees	54,359	54,359	53,366
Staff development and other staff expenses	37,942	37,942	44,883
	1,584,991	1,584,991	1,611,052
Total 2019	1,611,052	1,611,052	

Notes to the financial statements For the year ended 31 August 2020

10. Net income/(expenditure)

Net income/(expenditure) for the Year includes:

	2020 £	2019 £
Depreciation of tangible fixed assets	242,068	239,046
Governance Internal audit costs	1,900	1,600
Fees paid to auditors for:		
- audit	12,100	11,500
- other services	4,800	4,600

Notes to the financial statements For the year ended 31 August 2020

11. Staff

a. Staff costs

Staff costs during the year were as follows:

	2020 £	2019 £
Wages and salaries	2,713,314	2,583,516
Social security costs	224,726	214,730
Pension costs	846,570	701,177
	3,784,610	3,499,423
Agency staff costs	515	4,576
Staff restructuring costs	10,538	
	3,795,663	3,503,999
Staff restructuring costs comprise:		
	2020 £	2019 £
Severance payments	10,538	
	10,538	

b. Non-statutory/non-contractual staff severance payments

Included in direct costs is a non-statutory/non contractual severance payment totalling £2,000 (2019: £Nil).

c. Staff numbers

The average number of persons employed by the company during the Year was as follows:

	2020 No.	2019 No.
Teachers	38	37
Administration and support	93	92
Management	9	9
	140	138

Notes to the financial statements For the year ended 31 August 2020

11. Staff (continued)

d. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2020 No.	2019 No.
In the band £60,001 - £70,000		1
In the band £90,001 - £100,000	1	1

The above employees participated in the Teachers' Pension Scheme. Contributions during the year ended 31 August 2020 amounted to £22,972 (2019: £25,699).

e. Key management personnel

The key management personnel of the Academy Trust comprise the senior management team. The total salaries received by the key management personnel for their services to the Academy Trust was £465,573 (2019: £443,981). Employer pension contributions were a total of £108,693 (2019: £75,633) and employer national insurance contributions were a total of £53,957 (2019: £52,041).

12. Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the company. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

·		2020	2019
		£	£
M Noden (Resigned 06/02/2020)	Remuneration	15,000 -	40,000 -
		20,000	45,000
	Pension contributions paid	0 - 5,000	5,000 -
			10,000
A Siggins	Remuneration	95,000 -	90,000 -
		100,000	95,000
	Pension contributions paid	20,000 -	15,000 -
		25,000	20,000

During the Year, no Trustees received any benefits in kind (2019 - NIL).

During the Year ended 31 August 2020, expenses totalling £459 (2019 - £987) were reimbursed to 2 Trustees (2019: 3).

13. Trustees' and Officers' insurance

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

Notes to the financial statements For the year ended 31 August 2020

14. Tangible fixed assets

	Long-term leasehold property £	Assets under construction £	Plant and machinery £	Computer equipment £	Total £
Cost or valuation					
At 1 September 2019	7,497,123	123,817	35,805	61,063	7,717,808
Additions	138,082	28,980	-	5,983	173,045
Transfers between classes	123,817	(123,817)	-	-	=
At 31 August 2020	7,759,022	28,980	35,805	67,046	7,890,853
Depreciation					
At 1 September 2019	459,716	-	15,380	58,185	533,281
Charge for the Year	229,012	-	8,847	4,209	242,068
At 31 August 2020	688,728	_	24,227	62,394	775,349
Net book value					
At 31 August 2020	7,070,294	28,980	11,578	4,652	7,115,504
At 31 August 2019	7,037,407	123,817	20,425	2,878	7,184,527

Included in land and buildings is leasehold land at cost of £469,222 which is not depreciated.

Long-term leasehold land and property comprises land and property occupied on a 125 year lease granted from Kent County Council to the Whinless Down Academy Trust for use of the land and buildings at Priory Fields School, St Martin's School and Vale View Primary School.

15. Stocks

	2020	2019
	£	£
Finished goods and goods for resale	3,770	5,273

Notes to the financial statements For the year ended 31 August 2020

16. Debtors

		2020 £	2019 £
Tr	ade debtors	8,347	19,674
Of	ther debtors	8,361	39,370
Pr	repayments and accrued income	205,244	109,221
		221,952	168,265
17. Cr	reditors: Amounts falling due within one year		
		2020 £	2019 £
Ot	ther loans	26,974	26,995
Tr	ade creditors	29,616	169,753
Ot	ther creditors	-	176,614
Ac	ccruals and deferred income	161,658	151,072
		218,248	524,434
		2020 £	2019 £
De	eferred income at 1 September 2019	81,846	76,546
Re	esources deferred during the year	84,178	81,846
An	nounts released from previous periods	(81,846)	(76,546)
De	eferred income at 31 August 2019	84,178	81,846

At the balance sheet date the Academy Trust was holding funds received in advance of the 2020/21 financial year in respect of free school meals and parental contributions towards trips and other activities.

Notes to the financial statements For the year ended 31 August 2020

18. Creditors: Amounts falling due after more than one year

	2020 £	2019 £
Other loans 1	33,326	160,645

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

202 6	_
Repayable by instalments 23,970	76,160
23,970	

On conversion the Academy Trust inherited a loan from Kent County Council in respect of future building developments for Priory Fields School. Loan interest is charged at 0.5%.

Vale View Primary School inherited a loan from Kent County Council on conversion to an Academy Trust in respect of lighting upgrades. Loan interest is charged at 0%.

Notes to the financial statements For the year ended 31 August 2020

19. Statement of funds

	Balance at 1 September 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2020
Unrestricted funds	2	L	2	٤.	2.	£
General Funds	384,895	180,066	-	(51,579)	-	513,382
Restricted general funds						
General Annual Grant Other DfE/ESFA	122,088	3,261,831	(3,225,152)	27,119	-	185,886
grants Other	-	702,527	(702,527)	-	-	-
Government grants	-	200,552	(200,552)	a.e.	_	-
Pension reserve	(2,823,000)	-	(329,000)	•	158,000	(2,994,000)
	(2,700,912)	4,164,910	(4,457,231)	27,119	158,000	(2,808,114)
Restricted fixed asset funds						
Assets held for depreciation	7,009,050	-	(242,068)	197,505	20	6,964,487
Devolved capital funding Condition	45,755	21,290	(15,452)	(13,649)	-	37,944
Improvement Funding	60,465	172,385	-	(159,396)	-	73,454
	7,115,270	193,675	(257,520)	24,460	98	7,075,885
Total Restricted funds	4,414,358	4,358,585	(4,714,751)	51,579	158,000	4,267,771
Total funds	4,799,253	4,538,651	(4,714,751)		158,000	4,781,153

The specific purposes for which the funds are to be applied are as follows:

GAG represents funds to be used to cover the normal running costs of the Academy Trust.

Other DfE/ESFA grants represents grants provided for specific purposes, such as pupil premium which is used to support disadvantage pupils and assist them in decreasing the attainment gap between them and their peers.

Other government grants represents grants provided for specific purposes, such as SEN funding which is Page 47

Notes to the financial statements For the year ended 31 August 2020

19. Statement of funds (continued)

used to support pupils with special education needs.

The restricted fixed asset fund represents the long term leasehold property and other assets and associated borrowings which were donated upon conversion to academy status, the value of fixed assets purchases since conversion including depreciation to the balance sheet date.

Under the funding agreement with the Secretary of State, the company was not subject to a limit on the amount of GAG it could carry forward at 31 August 2020.

Total funds analysis by academy

Fund balances at 31 August 2020 were allocated as follows:

	2020 £	2019 £
Priory Fields School	429,378	242,850
St Martin's School	114,861	122,861
Vale View Primary School	155,029	141,272
Total before fixed asset funds and pension reserve	699,268	506,983
Restricted fixed asset fund	7,075,885	7,115,270
Pension reserve	(2,994,000)	(2,823,000)
Total	4,781,153	4,799,253

Analysis of academies by cost

Expenditure incurred by each academy during the Year was as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2020 £	Total 2019 £
Priory Fields School	1,385,206	664,691	91,181	131,042	2,272,120	2,258,467
St Martin's School	752,209	139,899	33,753	128,978	1,054,839	1,011,720
Vale View Primary School	848,871	146,729	30,961	119,163	1,145,724	1,077,689
	2,986,286	951,319	155,895	379,183	4,472,683	4,347,876

Notes to the financial statements For the year ended 31 August 2020

19. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2018 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
Unrestricted funds	~	~	fre-	6-0	<i>*-</i> -	L
General Funds - all funds	318,999	99,999		(34,103)	_	384,895
Restricted general funds						
General Annual Grant	2,196	3,269,684	(3,159,435)	9,643		122,088
Other DfE/ESFA	21.00			0,010		122,000
grants Other	-	661,945	(661,945)	•	-	RM
Government grants	B	201,698	(201,698)	· PM	-	74
Pension reserve	(1,873,000)	***	(310,000)	-	(640,000)	(2,823,000)
·	(1,870,804)	4,133,327	(4,333,078)	9,643	(640,000)	(2,700,912)
Restricted fixed asset funds						
Assets held for depreciation	6,969,028	_	(239,046)	279,068	-	7,009,050
Devolved capital funding	12,798	81,876	(14,798)	(34,121)	_	45,755
Condition	1,2,700	01,010	(14,730)	(04, 121)	-	40,700
Improvement Funding	96,670	184,282	** **********************************	(220,487)	-	60,465
	7,078,496	266,158	(253,844)	24,460	<u> </u>	7,115,270
Total Restricted funds	5,207,692	4,399,485	(4,586,922)	34,103	(640,000)	4,414,358
Total funds	5,526,691	4,499,484	(4,586,922)	_	(640,000)	4,799,253
			The second second	- MIN	A Company of the Comp	

Notes to the financial statements For the year ended 31 August 2020

20. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020	Total funds 2020 £
Tangible fixed assets	_	-	7,115,504	7,115,504
Current assets	513,382	377,160	120,681	1,011,223
Creditors due within one year		(191,274)	(26,974)	(218,248)
Creditors due in more than one year	-	-	(133,326)	(133,326)
Provisions for liabilities and charges	***	(2,994,000)	-	(2,994,000)
Total	513,382	(2,808,114)	7,075,885	4,781,153
Analysis of net assets between funds - pri	or period			·
	Unrestricted funds 2019 £	Restricted funds 2019	Restricted fixed asset funds 2019	Total funds 2019 £
Tangible fixed assets		_	7,184,527	7,184,527
Current assets	384,895	631,701	106,209	1,122,805
Creditors due within one year	=	(348,968)	(175,466)	(524,434)
Creditors due in more than one year	-	(160,645)	.	(160,645)
Provisions for liabilities and charges	-	(2,823,000)	-	(2,823,000)
Total	384,895	(2,700,912)	7,115,270	4,799,253

Notes to the financial statements For the year ended 31 August 2020

21. Reconciliation of net expenditure to net cash flow from operating activities

	2020 £	2019 £
Net expenditure for the period (as per Statement of financial activities)	(176,100)	(87,438)
Adjustments for:	Market Wilder	
Depreciation	242,068	239,046
Capital grants from DfE and other capital income	•	(266,158)
Defined benefit pension scheme cost less contributions payable	194,000	262,000
Defined benefit pension scheme finance cost	52,000	48,000
Decrease/(increase) in stocks	1,503	(1,025)
(Increase)/decrease in debtors	(53,217)	12,456
(Decrease)/increase in creditors	(47,042)	32,229
Interest from investments	(366)	(644)
Net cash provided by operating activities	27,351	238,466
Cash flows from financing activities		
	2020	2019
Repayments of borrowing	· -	£ (27,066)
richayina a banamiy	(200,500)	(27,000)
Net cash used in financing activities	(203,933)	(27,066)
Cash flows from investing activities	•	
	2020 £	2019 £
Purchase of tangible fixed assets	(173,045)	(254,608)
Capital grants from DfE Group	185,495	266,158
Interest from investments	366	644
Net cash provided by investing activities	12,816	12,194
	Adjustments for: Depreciation Capital grants from DfE and other capital income Defined benefit pension scheme cost less contributions payable Defined benefit pension scheme finance cost Decrease/(increase) in stocks (Increase)/decrease in debtors (Decrease)/increase in creditors Interest from investments Net cash provided by operating activities Cash flows from financing activities Repayments of borrowing Net cash used in financing activities Cash flows from investing activities Purchase of tangible fixed assets Capital grants from DfE Group Interest from investments	Net expenditure for the period (as per Statement of financial activities) Adjustments for: Depreciation 242,068 Capital grants from DfE and other capital income (185,495) Defined benefit pension scheme cost less contributions payable 194,000 Defined benefit pension scheme finance cost 52,000 Decrease/(increase) in stocks 1,503 (Increase)/decrease in debtors (53,217) (Decrease)/increase in creditors (47,042) Interest from investments (366) Net cash provided by operating activities 27,351 Cash flows from financing activities (203,933) Net cash used in financing activities (203,933) Cash flows from investing activities (203,933) Purchase of tangible fixed assets (173,045) Capital grants from DfE Group 185,495 Interest from investments 366

Notes to the financial statements For the year ended 31 August 2020

24. Analysis of cash and cash equivalents

· ·	2020 £	2019 £
Cash in hand	785,501	949,267
Total cash and cash equivalents	785,501	949,267

25. Analysis of changes in net debt

At 1 September 2019 £	Cash flows £	At 31 August 2020 £
949,267	(163,766)	785,501
(26,995)	21	(26,974)
(160,645)	27,319	(133,326)
761,627	(136,426)	625,201
	September 2019 £ 949,267 (26,995) (160,645)	September 2019 Cash flows £ £ £ 949,267 (163,766) (26,995) 21 (160,645) 27,319

Notes to the financial statements For the year ended 31 August 2020

26. Pension commitments

The company's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Kent County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the Year amounted to £353,128 (2019 - £233,093).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The company has accounted for its contributions to the scheme as if it were a defined contribution scheme. The company has set out above the information available on the scheme.

Notes to the financial statements For the year ended 31 August 2020

26. Pension commitments (continued)

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the Year ended 31 August 2020 was £279,000 (2019 - £264,000), of which employer's contributions totalled £217,000 (2019 - £206,000) and employees' contributions totalled £62,000 (2019 - £58,000). The agreed contribution rates for future years are 20 per cent for employers and 5.5 - 12.5 per cent for employees.

As described in note the LGPS obligation relates to the employees of the company, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the Year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the company at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal actuarial assumptions

	2020	2019
	%	%
Rate of increase in salaries	3.20	3.65
Rate of increase for pensions in payment/inflation	2.20	2.15
Discount rate for scheme liabilities	1.65	1.9

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2020 Years	2019 Years
Retiring today		
Males	21.8	2 2.1
Females	23.8	24
Retiring in 20 years		
Males	23.2	23.7
Females	25.2	25.8

Notes to the financial statements For the year ended 31 August 2020

26. Pension commitments (continued)

Sensitivity analysis

Sensitivity analysis		
	2020	2019
Discount rate +0.1%	(521,000)	(453,000)
Discount rate -0.1%	561,000	484,000
Mortality assumption - 1 year increase	560,000	484,000
Mortality assumption - 1 year decrease	(523,000)	(453,000)
Long term salary increase - 1 year increase	541,000	468,000
Long term salary increase - 1 year decrease	(541,000)	(468,000)
Share of scheme assets The company's share of the assets in the scheme was:		
	2020 £	2019 £
Equities	1,667,000	1,495,000
Gilts	17,000	16,000
Corporate bonds	332,000	198,000
Property	283,000	256,000
Cash and other liquid assets	78,000	59,000
Derivatives	196,000	171,000
Total market value of assets	2,573,000	2,195,000

The actual return on scheme assets was £173,000 (2019 - £90,000).

The amounts recognised in the Statement of financial activities are as follows:

	2020 £	2019 £
Current service cost	(493,000)	(386,000)
Past service cost	-	(81,000)
Interest income	44,000	53,000
Interest cost	(96,000)	(101,000)
Administrative expenses	(1,000)	(1,000)
Total amount recognised in the Statement of financial activities	(546,000)	(516,000)

Notes to the financial statements For the year ended 31 August 2020

26. Pension commitments (continued)

Changes in the present value of the defined benefit obligations were as follows:

Officinges in the present value of the defined better estigations were as		
	2020 £	2019 £
At 1 September	5,018,000	3,727,000
Current service cost	493,000	386,000
Interest cost	96,000	101,000
Employee contributions	62,000	58,000
Actuarial (gains)/losses	(97,000)	677,000
Benefits paid	(5,000)	(12,000)
Past service costs	-	81,000
At 31 August	5,567,000	5,018,000
		·.
Changes in the fair value of the company's share of scheme assets were as f	ollows:	
	2020 £	2019 £

	2020 £	£
At 1 September	2,195,000	1,854,000
Interest income	44,000	53,000
Actuarial gains	61,000	37,000
Employer contributions	217,000	206,000
Employee contributions	62,000	58,000
Benefits paid	(5,000)	(12,000)
Administration cost	(1,000)	(1,000)
At 31 August	2,573,000	2,195,000

27. Operating lease commitments

At 31 August 2020 the company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	1,058	1,058
Later than 1 year and not later than 5 years	2,909	3,966
	3,967	5,024

Notes to the financial statements For the year ended 31 August 2020

28. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

29. Related party transactions

Owing to the nature of the company and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the company's financial regulations and normal procurement procedures relating to connected and related party transactions.

S Wheeler, the partner of D Mellon, a trustee, is employed by the Academy Trust as an Assistant Headteacher and was remunerated £47,707 (2019: £45,213). S Wheeler was employed prior to her partner being appointed as Trustee. S Wheeler is paid within the normal pay scale for her role and receives no special treatment as a result of her relationship to a trustee.

During the year Absolute Graphix conducted work for the Academy Trust. The company is owned by R Jones, the spouse of C Jones, a member of the Academy Trust. The total cost to the Academy Trust was £365 (2019: £1,698).

These transactions were conducted on normal commercial terms, at arm's length without exercise of any influence by the related parties involved.

30. Controlling party

The academy Trust is run by the management team on a day to day basis. Strategic decisions are made by the Board of Trustees. There is no ultimate controlling party.

